



September 28, 2022

Dear Andrea Villagran:

On behalf of the McCain Institute for International Leadership at Arizona State University, it is my privilege to invite you to join the Institute in Vietnam from December 3 -11, 2022 for the McCain Global Leader's Legacy Experience. This invitation is being offered to you because of your participation in the 2022 Cohort of McCain Global Leaders.

The Legacy Experience will connect you with peers from around the world and is a critical component of your participation in the McCain Global Leaders program. During the tour in Vietnam, you will focus on the theme of "character-driven leadership" by working on case studies, collaborating with your peers, and engaging with individuals and experts from the government, diplomatic local leaders, civil society and non-profit organizations. You will also conduct site-visits to historical and cultural locations that reflect the legacy of Senator John S. McCain.

The McCain Institute will coordinate all arrangements related to your participation in the program as well as cover any financial costs associated with the program. The McCain Institute will also serve as a sponsor of your visa and travel to Vietnam, which includes assuming full responsibility in ensuring you meet the requirements and deadlines set by your visa.

We look forward to you joining us in Vietnam

Kind regards,

A handwritten signature in black ink that reads "Scott W. Nemeth".

Scott W. Nemeth
Senior Manager for Global Leadership
McCain Institute for International Leadership